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BIOGRAPHICAL INFORMATION

Education

- 2005 Ph.D. of Public Administration, University of Georgia (UGA), Athens
- 1997 Master of Urban Planning, Tongji University, Shanghai, China
- 1993 Bachelor of Urban Planning, Tongji University, Shanghai, China

Academic Positions

- 2019- pres. Chair Leadership & Management Area, Humphrey School of Public Affairs, UMN
- 2019–pres. Gross Family Professor, Humphrey School of Public Affairs, UMN
- 2017- pres. Director, Master of Public Policy Program, Humphrey School of Public Affairs, UMN
- 2017- pres. Founding Director, Institute for Urban & Regional Infrastructure Finance, UMN
- 2012–2019 Associate Professor, Humphrey School of Public Affairs, UMN
- 2007–2011 Assistant Professor, Humphrey School of Public Affairs, UMN
- 2005–2007 Director, Political Science Internship Program, Eastern Michigan University
- 2005–2007 Assistant Professor, Department of Political Science, Eastern Michigan University

Professional Experience

- 2002–2005 Education Program Specialist, Carl Vinson Institute of Government, UGA
- 1993–1998 Assistant Urban Planner, Xiamen Academy of Urban Planning & Design, China

Awards and Honors

- 2020 SCPA Leadership Award, American Society for Public Administration (ASPA)
- 2018 Outstanding Services Award, Center for Transportation Studies, UMN
- 2018 Leadership Award, China-America Association for Public Affairs (CAAPA)
- 2018 Best Manuscript Award, the 7th Global Chinese Public Administration Forum
- 2018 MetroLab Innovation of the Month Award (for engagement with the City of St Paul)
- 2013 Instructor of the Year Award, Humphrey School of Public Affairs, UMN
- 2009 PrAcademics Press Best Manuscript Award, Western Social Science Association
- 2009 Instructor of the Year Award, Humphrey Institute of Public Affairs, UMN
- 2008 Invited as one of fifty “young scholars” to participate in the Minnowbrook Conference III
- 2004 William Collins Best Doctoral Paper Award, Southeastern Conference of Public Administration (SECoPA)

PUBLICATIONS

Books

1. **Zhao, Zhirong**, Jin Shan Li, and Qianqian Wang (accepted, in press). *Municipal Debt Management in United States: Regulation, Risk Prevention, and Bankruptcy Cases* (in Chinese). Zhejiang University Press: Hangzhou, China
2. **Zhao, Zhirong**, (2015). *Transportation Finance under Fiscal Federalism* (in Chinese). Gezhi Publisher; Shanghai People's Publisher: Shanghai, China

Peer-reviewed Journal Articles

1. Sun, Tao, Dongming Xie, and **Zhirong Zhao** (2020). Research on Service Modes and Financing Structure of PPP in Senior Services. *Jilin University Journal Social Sciences Edition* (in Chinese). 60(2): 167-178.
2. **Zhao, Zhirong**, Shengnan Lou, Camila Fonseca, Richard Feiock, and Ruowen Shen (2020). Explaining Transit Expenses in U.S. Urbanized Areas: Urban Scale, Spatial Form, and Fiscal Capacity. *Urban Studies*. DOI: 10.1177/0042098019892582
3. Tan, Jie and **Zhirong Zhao** (2019). Explaining the Adoption Rate of Public-Private Partnerships in Chinese Provinces: A Transaction Cost Perspective. *Public Management Review*. DOI: 10.1080/14719037.2019.1699947
4. Tan, Jie and **Zhirong Zhao** (2019). Explaining the Duration of PPP Adoption: Local Government Capacity, Leadership Characteristics, and Project Features. *The Journal of Public Management* (in Chinese). 16(4): 72-82
5. Tan, Jie and **Zhirong Zhao** (2019). The Rise of Public-Private Partnerships in China: An Effective Financing Approach for Infrastructure Investment? *Public Administration Review*. 79(4). <https://doi.org/10.1111/puar.13046>
6. Tan, Jie and **Zhirong Zhao** (2019). The Collaboration between Government and Societal Capital: China's Public-Private Partnerships in a Global Comparative Perspective. *Journal of Public Management and Policy Review* (in Chinese). 3: 62-72
7. Su, Guocan, Dan Li, and **Zhirong Zhao** (2019). Financing China's Unprecedented Infrastructure Boom: The Evolution of Capital Structure in Recent Decades. *Public Money and Management*. 39(8): 581-589.
8. **Zhao, Zhirong**, Camila Fonseca, and Raihana Zeerak (2019). Stormwater Utility Fees and Credits: A Funding Strategy for Sustainability. *Sustainability*. 11(7): 1913. doi:10.3390/su11071913
9. Tong, Kangkang, **Zhirong Zhao**, Richard Feiock, and Anu Ramaswami (2018). Patterns of Urban Infrastructure Capital Investment in Chinese Cities and Explanation through a Political Market Lens. *Journal of Urban Affairs*, 41(2): 248-263
10. Yu, Hong, Wang Li, and **Zhirong Zhao** (2018). Central-Provincial Sharing of Financial Responsibilities for China's Social Safety Net. *Public Money and Management*, 38(6): 427-436
11. Wang, Yin and **Zhirong Zhao** (2018). Evaluating the Effectiveness of Public-Private Partnerships in Highway Development: The Case of Virginia. *Transportation Research Record*, 2672(4), 43-53
12. **Zhao, Zhirong**, Guocan Su, and Dan Li (2018). The Rise of Public-Private Partnerships in China. *Journal of Chinese Governance*, 3(2): 158-176
13. **Zhao, Zhirong** (2018). Property Tax Mimicking in Georgia Counties, USA: A Spatial Data Analysis. *Journal of Public Administration* (in Chinese), (2): 90-113

14. Wang, Yin and **Zhirong Zhao** (2018). Performance of Public-Private Partnerships and the Influence of Contractual Arrangements: A Comparative Case Analysis of Virginia Highway Projects. *Public Performance & Management Review*, 41(1): 177-200
15. Ramaswami, Anu, Daqian Jiang, Kangkang Tong, and **Zhirong Zhao** (2017). Impact of the Economic Structure of Cities on Urban Scaling Factors: Implications for Urban Material and Energy Flows in China. *Journal of Industrial Ecology*, 22(2): 392-405
16. Mikesell, John, Janey Qian Wang, **Zhirong Zhao**, Yang He (2015). The Impact of Transportation Investment on Economic Development in China. *Transportation Research Record*, No. 2531: 9-16
17. **Zhao, Zhirong** and Wen Wang (2015). Local Option Sales Tax, State Capita Grants, and Disparity of School Capital Outlays: The Case of Georgia. *Journal of Public Finance, Budgeting, and Financial Management*, 27(2): 129-152
18. Wang, Wen and **Zhirong Zhao** (2014). Spatial Decomposition of Funding Inequality in China's Basic Education: A Four-level Theil Index Analysis. *Public Finance and Management*, 14(4): 416-436.
19. **Zhao, Zhirong**, Hai Guo, David Coyle, Ferrol Robinson, and Lee Munnich (2014). Revisiting the Fuel-Tax Based Transportation Funding System in the United States. *Public Works Management and Policy*, Vol. 20(20): 105-126
20. Wang, Yin and **Zhirong Zhao** (2014). Motivations, Obstacles, and Resources: Determinants of Public-Private Partnership in State Toll Road Financing. *Public Performance & Management Review*, (31): 679-704
21. **Zhao, Zhirong** (2014). Toll Road Pricing Mechanisms: American Experiences. *Public Government Review* (in Chinese), (3): 76-82
22. **Zhao, Zhirong** (2013). Public Budgeting and Finance as a Subfield of Public Administration Curriculum. *Public Management and Policy Review* (in Chinese), 2(2): 88-93
23. **Zhao, Zhirong**, Xi Wang, Yang Liu, Guanglong Wang, and Lanlan Xu (2013). China Urban Studies in International Academic Journals: 2000-2012. *Journal of Public Administration* (in Chinese), (1): 118-147
24. Wang, Wen and **Zhirong Zhao** (2012). Rural Taxation Reforms and Compulsory Education Finance in China, *Journal of Public Budgeting, Accounting, and Financial Management*, 24(1): 136-162
25. **Zhao, Zhirong** and David M Levinson (2012). Introduction to the Special Issue on Value Capture for Transportation Finance. *Journal of Transport and Land Use*, Vol 5(1). Available at: <https://www.jtlu.org/index.php/jtlu/article/view/361>
26. **Zhao, Zhirong** and Kirti Vardhan Das (2012). Joint Development as a Value Capture Strategy in Transit Finance. *Journal of Transport and Land Use*, Vol 5(1). Available at: <https://www.jtlu.org/index.php/jtlu/article/view/142>
27. Wang, Wen, Xinye Zheng, **Zhirong Zhao** (2012). Fiscal Reform and Public Education Spending: A Quasi-Natural Experiment of Fiscal Decentralization in China. *Publius: The Journal of Federalism*, 42(2): 334-356
28. Wang, Wen and **Zhirong Zhao** (2012). Fiscal Effects of Local Option Sales Tax on School Facilities Funding: Evidence from North Carolina. *Journal of Public Budgeting, Accounting, and Financial Management*, 23(4): 507-33
29. **Zhao, Zhirong**, Michael Iacono, Adeel Lari, and David Levinson (2012). Value Capture for Transportation Finance. *Procedia: Social and Behavior Sciences*, 48: 435-448

30. **Zhao, Zhirong** and Chengxin Cao (2011). Funding China's Urban Infrastructure: Revenue Structure and Financing Mechanisms. *Public Finance and Management*, 11(3). Available at: <http://www.spaef.com/article.php?id=1309>
31. **Zhao, Zhirong** and Kerstin Larson (2011). Special Assessment Financing as a Value Capture Strategy for Public Transit Finance. *Public Works Management and Policy*, 16(4): 320-340
32. Hou, Yilin, Anna Ya Ni, Ora-orn Poocharoen, Kaifeng Yang, **Zhirong Zhao** (2011). The Case for Public Administration with a Global Perspective. *Journal of Public Administration Research and Theory*, 21(s1): 129-143
33. Schweik, Charles, Ines Mergel, Jodi Sandfort, and **Zhirong Zhao** (2011). Toward Open Public Administration Scholarship. *Journal of Public Administration Research and Theory*, 21(s1): 175-198
34. Kioko, Sharon, Justin Marlowe, David Matkin, Michael Moody, Daniel Smith, and **Zhirong Zhao** (2011). Why Public Financial Management Matters. *Journal of Public Administration Research and Theory*, 21(s1): 113-124
35. **Zhao, Zhirong** and Kirti Vardhan Das (2010). Tax Increment Financing as a Value Capture Strategy. *Transportation Research Record*, 2187: 1-7
36. **Zhao, Zhirong** and Hai Guo (2010). Managerial Capacity and State Municipal Bond Ratings: Evidence with the GPP Grades. *American Review of Public Administration*. 41(5): 562-576
37. **Zhao, Zhirong** (2009a). Fiscal Decentralization and Provincial-level Fiscal Disparities: A Sino-US Comparative Perspective. *Public Administration Review*, 69: S67-S74
38. **Zhao, Zhirong** (2009b). China's Fiscal Reforms and Provincial-level Fiscal Disparities: Review, Analysis, and Suggestions. *Journal of Public Administration (in Chinese)*, 2009(2): 73-100
39. Ni, Ya Anna and **Zhirong Zhao** (2008). Fiscal Conditions, Political Interests, and Service Outsourcing Decisions: The Case of Georgia Counties. *Municipal Finance Journal*, 29(3): 45-62
40. **Zhao, Zhirong** and Changhoon Jung (2008). Does Earmarked Revenue Provide Property Tax Relief? Long-term Budgetary Effects of Georgia's Local Option Sales Tax. *Public Budgeting and Finance*, 28(4): 52-70
41. **Zhao, Zhirong** and Yilin Hou (2008). Local Option Sales Taxes and Fiscal Disparity: The Case of Georgia Counties. *Public Budgeting and Finance*, 28(1): 39-57
42. Denison, Dwight, Wenli Yan, and **Zhirong Zhao** (2007). Is Management Performance a Factor in Municipal Bond Credit Ratings? The Case of Texas School Districts. *Public Budgeting and Finance*, 27(4): 86-98
43. **Zhao, Zhirong** (2005). Motivations, Obstacles, and Resources: The Adoption of the General Purpose Local Option Sales Tax in Georgia Counties. *Public Finance Review*, 33: 721-746
44. Legge, Jerome S. and **Zhirong Zhao** (2004). Morality Policy and Unintended Consequences: China's 'One Child' Policy. *Chinese Public Administration Review*, 2(3/4): 30-45

Publications in Peer-reviewed Conference Proceedings:

45. Coyle, David, Ferrol Robinson, **Zhirong Zhao**, Lee Munnich, and Adeel Lari (2010). Should the US Motor Fuel Tax be Retained or Replaced? (Peer-reviewed) *Selected Proceedings of World Conference on Transport Research (WCTR)*

Other Journal Publications, Book Chapters, and Conference Proceedings

1. Wang, Yin, Elizabeth Graddy and **Zhirong Zhao** (2019). Policy Innovation and Reinvention in the Delivery of Public Infrastructure. *Building a Public Service-Oriented Government and*

- Administrative System Innovation*. Edited by Marc Holzer, Mengzhong Zhang, and Wei Hu. Cambridge Scholars Publishing
2. **Zhao, Zhirong**, Guocan Su, and Dan Li (2019). The Rise of Public-Private Partnerships in China. *The Palgrave Handbook of Local Governance in Contemporary China*. Edited by Jianxing Yu and Sujian Guo. Publisher: Palgrave Macmillan
 3. **Zhirong Zhao** (2017). Funding Urban Infrastructure: China-style Value Capture. China Policy Institute: Analysis. Available through: <https://cpianalysis.org/2017/03/20/funding-urban-infrastructure-china-style-value-capture/>
 4. **Zhirong Zhao** (2017). President Trump's Infrastructure Plan. *Transport Decision References* (in Chinese), 2: 17-27
 5. **Zhao, Zhirong** (2017). Land Value Capture. *Meeting Asia's Infrastructure Needs*. Asian Development Bank: Manila, Philippines. Available through: <https://www.adb.org/sites/default/files/publication/227496/special-report-infrastructure.pdf>
 6. **Zhao, Zhirong** (2016). Public Budgeting and Finance in the Curriculum of Public Affairs Education. *Reflections in Developing the Field of Public Administration* (in Chinese). Renmin University Press: Beijing, China
 7. **Zhao, Zhirong** (2016). More Roads, Higher Tax Revenues? *Transportation Decision References (Jiaotong Yunshu Juece Cankao, in Chinese)*, 69: 14-26
 8. **Zhao, Zhirong** (2015). Strategic Searches in US Transportation Finance. *Highway in China*, in Chinese). Vol (3): 64-66. Available through <http://www.cqvip.com/qk/84029x/201503/666171463.html>
 9. **Zhao, Zhirong** (2014). Transportation Funding System in the United States Calls for Reforms. Sept. 10, 2014. *New Energy and Vehicle News* (in Chinese)
 10. **Zhao, Zhirong** (2014). China needs sustainable funding for urban transport infrastructure boom. May 26, 2014. *South China Morning Post* (in Chinese). Available through <http://www.scmp.com/comment/insight-opinion/article/1519434/china-needs-sustainable-funding-urban-transport>
 11. **Zhao, Zhirong** (2014). China's Transportation Investment Model Needs a Return to the Norm. May 21, 2014. *First ThinkTank.com* (in Chinese). Available through http://www.1think.com.cn/ViewArticle/Article_4ffa4a807c07bcf4b4ef9bfbfd2a90c8b_20140522_16726.html
 12. **Zhao, Zhirong** and Chengxin Cao (2013). China's Urban Infrastructure Investment: Revenue Sources and Financing Mechanisms. In *Government and Governance in China: Perspectives from Global Chinese Scholars* (in Chinese). Sun Yat-sen University Press: Guangzhou, China
 13. **Zhao, Zhirong** and Chengxin Cao (2013). Land Transfer Fees for Urban Infrastructure Development in China. In *Lincoln Institute of Land Policy's Working Paper Series*. Peking University-Lincoln Institute Center for Urban Development and Land Policy: Beijing, China
 14. **Zhao, Zhirong** (2012). Commentary to "Transit Value Capture: New Town Codevelopment Models and Land Market Updates in Tokyo and Hong Kong". In *Value Capture and Land Politics*, edited by Gregory K. Ingram and Yu-Hung Hong. Lincoln Institute of Land Policy: Cambridge, MA
 15. **Zhao, Zhirong** and Xiaolu Ou (2008). China's 1994 Fiscal Reform and Fiscal Disparities: Decomposing the Inequality Measures. In *Proceedings of the Fourth International Conference of Public Administration*

16. **Zhao, Zhirong** (2008). Expenditures and Revenues of US Governments. In *Handbook of Governmental Accounting*, edited by Frederic Bogui, 129-148. New York, NY: Marcel Dekker, Inc.
17. **Zhao, Zhirong** (2002). Multiple book chapters (in Chinese). In *National Register of Historical Cities in China*, edited by Chinese National Ministry of Construction & Chinese National Bureau of Heritage. Beijing: Chinese Youth Publishing House
18. **Zhao, Zhirong** (2001). Multiple book chapters (translated into Japanese). In *Historic Cities in China*, edited by Zixuan Zhu et al. Tokyo: Kajima Institute Publishing Co.
19. **Zhao, Zhirong** (1999). The Value Conceptualization of Historic Preservation: Toward Sustainable Resource, Environment, and Benefits (in Chinese). *Urban Planning Forum*, 01: 75-77
20. **Zhao, Zhirong** (1998a). The Marginal-Information-Perspective of Historic District Preservation (in Chinese). In *Proceedings of International Seminar on Conservation of Historic Cities in Northeastern Asia*
21. **Zhao, Zhirong** (1998b). Preservation and Renewal of Historic Districts (in Chinese). *New Architecture*, 28-30

Other Publications: Reports to Governments, Universities, and Nonprofits

1. **Zhao, Zhirong**, Camila Fonseca Sarmiento, and Jie Tan (2019). America's Trillion-dollar Repair Bill: Capital Budgeting and the Disclosure of State Infrastructure Needs. The Volcker Alliance Working Paper Series.
2. **Zhao, Zhirong**, Adeel Lari, Camila Fonseca Sarmiento, and Nate Bean (2019). *Motorization Trends in Minnesota*. Technical Report, Transportation Policy and Economic Competitiveness (TPEC). UMN. Available at: http://tpec.umn.edu/publications/documents/Motorization_2019_0123.pdf
3. **Zhao, Zhirong**, Camila Fonseca Sarmiento, and Raihana Zeerak (2019). Alley Snow Plowing in the City of St Paul, MN. Report for the City of St Paul.
4. **Zhao, Zhirong**, Adeel Lari, and Camila Fonseca Sarmiento (2018). *Minnesota Transportation Funding Redistribution: Who Contributes More, Who Receives More?* White Paper, Transportation Policy and Economic Competitiveness (TPEC). UMN. Available at: http://tpec.umn.edu/publications/documents/transpredistribution_09-14.pdf
5. **Zhao, Zhirong** and Weiwen Leung (2018). *Transportation Investment and Job Creation in Minnesota Counties*. Report for Minnesota Local Road Research Board. Available at: <http://www.dot.state.mn.us/research/reports/2018/201804.pdf>
6. **Zhao, Zhirong** (2017). *Cost-benefit Analysis of Volunteer Driver Programs: Minnesota Case Studies*. Report for Minnesota Council on Transportation Access. Available at: <http://www.cts.umn.edu/Publications/ResearchReports/pdfdownload.pl?id=2824>
7. Wang, Wen and **Zhirong Zhao** (2016). *Does Minnesota Really Spend Too Much on Roads? A Cost-Adjusted Comparison Across the States*. Minnesota Transportation Finance Database. <http://www.cts.umn.edu/publications/catalyst/2017/february/spending>
8. Mikesell, John L., Janey Qian Wang, **Zhirong Zhao** and Yang He (2015). *Urban Infrastructure Investment and Economic Growth in China*. Lincoln Institute of Land Policy Working Paper
9. **Zhao, Zhirong** (2015). *Transportation Investment and Economic Development in Minnesota Counties*. Report for Minnesota Local Road Research Board. Available at: <http://www.lrrb.org/media/reports/201512.pdf>
10. **Zhao, Zhirong** (2015). *Common Standards for Reporting Financial Information for Human Services Transportation*. Report for Minnesota Council on Transportation Access. Available

at:

http://www.coordinatemntransit.org/MCOTA/documents/MCOTA_CommonStandardsFinancialReporting.pdf

11. Quick, Kathryn, Guillermo Narvaez, Emily Saunoi-Sandgren, and **Zhirong Zhao** (2014). *Building Local Agency Capacity for Public Engagement in Local Road Systems Planning and Decision Making*. Report for Minnesota Local Road Research Board. Available at: <http://www.dot.state.mn.us/research/TS/2014/201417.pdf>
12. **Zhao, Zhirong** (2014). *Transportation Finance under Fiscal Federalism: The Case of Minnesota* (in Chinese). Report for Shanghai Institute of Finance and Law
13. **Zhao, Zhirong** (2014). *International Experiences on the Use of Value Capture Instruments Along Interstate Highways: A Technical Note for the National Government of Colombia*. Report for the World Bank
14. **Zhao, Zhirong** (2014). *Value Increase and Value Capture: The Case of Th-610 in Maple Grove, Minnesota*. Report for Minnesota Department of Transportation. Available at: <http://www.lrrb.org/media/reports/201403.pdf>
15. **Zhao, Zhirong** (2014). *Making China's Urban Transportation Boom Sustainable*. Paulson Institute Policy Memorandum. Available at: <http://www.paulsoninstitute.org/think-tank/paulson-policy-memorandum/2014/making-chinas-urban-transportation-boom-sustainable/>
16. **Zhao, Zhirong** (2013). *Spatial Thinking: US Local Government System*. E-Case in the Hubert Project. Available at: <http://www.hubertproject.org/hubert-material/204/>
17. **Zhao, Zhirong** (2013). *Calculating Benefits of Transit Coordination: Minnesota Case Studies*. Center for Transportation Studies, UMN. Available at: http://www.coordinatemntransit.org/MCOTA/documents/MCOTA_econ_casestudies_2013.pdf
18. Stone, Melissa, **Zhirong Zhao**, and Colin Cureton (2012). *Charter School Governance, Financial Management, Educational Performance and Sustainability*. Pilot Study Report for the Cargill Community Foundation
19. Quick, Kathryn and **Zhirong Zhao** (2011). *Suggested Design and Management Techniques for Enhancing Public Engagement in Transportation Policymaking*. Center for Transportation Studies, UMN
20. Munnich, Lee, Adeel Lari, and **Zhirong Zhao** (2011). *Report for Public-Private Partnerships in Transportation Task Force*. Center for Transportation Studies, UMN. UMN. Available at: <http://www.cts.umn.edu/Research/ProjectDetail.html?id=2011040>
21. Coyle, David, Ferrol Robinson, **Zhirong Zhao**, and Lee Munnich (2011). *From Fuel Taxes to Mileage-Based User Fees: Rationale, Technology, and Transitional Issues*, Center for Transportation Studies, UMN. Available at: <http://www.cts.umn.edu/Research/ProjectDetail.html?id=2010069>
22. **Zhao, Zhirong** and Chengxin Cao (2011). *Funding Urban Infrastructure Development, China Style*, Center for Transportation Studies, UMN
23. **Zhao, Zhirong** (2010). *Advancing Public Interest in Public-Private Partnership of State Highway Development*, Center for Transportation Studies, UMN
24. **Zhao, Zhirong** and Chengxin Cao (2010). *China's Urban Infrastructure: Expenditure Patterns and Revenue Sources*, Peking University-Lincoln Institute for Urban Development and Land Policy

25. **Zhao, Zhirong**, Kirti V. Das, and Carol Becker. (2009). *Funding Surface Transportation in Minnesota: Past, Present, and Prospects*, Research Report, Center for Transportation Studies, UMN
26. Iacono, Michael, Adeel Lari, David Levinson, and **Zhirong Zhao** (2009). *Value Capture for Transportation Finance: Report to the Minnesota Legislature*, CTS 09-185, Center for Transportation Studies, UMN

OTHER SCHOLARLY ACTIVITIES

Conference Presentations

1. Fonseca, Camila, **Zhirong Zhao**, and Raihana Zeerak. "Taxing Shared Mobility: Pricing Schemes, Rationales, and Media Discussions." Presented at the annual conference of Transportation Research Board (TRB). January 12-16, 2020: Washington, DC
2. **Zhirong Zhao**. "The Rise of Green Bonds in China." Presented in the 2019 Hangzhou Forum on Future Cities. Dec. 7-9, 2019: Hangzhou, China
3. **Zhirong Zhao**. "Public-Private Partnerships in Public Affairs Curriculum." Presented in the annual conference of NASPAA (Network of Schools of Public Policy, Affairs, and Administration). Oct. 16-19, 2019: Los Angeles, CA
4. Xiong, Min, Travis Whetsell, and **Zhirong Zhao**. "Private Partners in China's Public-Private Partnerships: A Social Network Analysis." Presented at the 31th annual conference of Association for Budgeting and Financial Management (ABFM). Sep. 26-28: Washington, DC
5. Fonseca, Camila, **Zhirong Zhao**, and Raihana Zeerak. "Taxing Shared Mobility: Pricing Schemes, Rationales, and Media Discussions." Presented at the 31th annual conference of Association for Budgeting and Financial Management (ABFM). Sep. 26-28: Washington, DC
6. Li, Hui and **Zhirong Zhao**. "Municipal Management Capacity and Procurement Mechanism Decision." Presented at the 31th annual conference of Association for Budgeting and Financial Management (ABFM). Sep. 26-28: Washington, DC
7. Fonseca, Camila, Raihana Zeerak, and **Zhirong Zhao**. "The Use of Performance Measures in Transit Funding Allocation: Experiences Across States." Presented at the 31th annual conference of Association for Budgeting and Financial Management (ABFM). Sep. 26-28: Washington, DC
8. **Zhao, Zhirong**. "The Use of Performance Measures in Transit Funding Allocation: Experiences Across States." Presented at the conference of Performance and Data in Transportation Decision Making. Sep. 15, 2019: Atlanta, GA
9. **Zhao, Zhirong** and Cathy Liu. "Urban Transit Investment and Social Inequality in U.S. Metropolitan Areas." Presented at the International Conference of Association for Public Policy Analysis & Management (APPAM). July 29-30, 2019: Barcelona, Spain
10. Feng, Sukun and **Zhirong Zhao**. "Fiscal Transparency of Local Governments in China: The Case of Jiangsu Province." Presented at the 8th Chinese Public Management Scholars Seminar. June 29-30: Tianjin, China
11. **Zhao, Zhirong**. "Local Government Finance and Performance: The Perspective of Urban Governance." Presented at the International Forum on Urban Governance. June 27, 2019: Suzhou, China
12. **Zhao, Zhirong** and Jie Tan. "Explaining the Landing Rate of Public-Private Partnerships in China's Provinces." Presented at the International Symposium on Regional Public Governance. June 17-19, 2019: Fuzhou, China

13. **Zhao, Zhirong**, Camila Fonseca, and Cathy Liu. "Transit Investment and Social Inequality in U.S. Metropolitan Areas." Presented at the Public Finance and Governance Workshop. June 12, 2019: Hangzhou, China
14. **Zhao, Zhirong**, Camila Fonseca, and Cathy Liu. "Urban Transit Investment and Social Inequality in U.S. Metropolitan Areas." Presented at the Social Equity Leadership Conference. June 5-7, 2019: Newark, New Jersey
15. **Zhao, Zhirong**, Camila Fonseca, and Raihana Zeerak. "Stormwater Utility Fees and Credits: A Funding Strategy for Sustainability." Presented at the Sustainability Research Network (SRN) Annual Conference. May 14-15: Minneapolis, MN
16. **Zhao, Zhirong**, Camila Fonseca, and Cathy Liu. "Urban Transit Investment and Social Inequality in U.S. Metropolitan Areas." Presented at the annual conference of Urban Affairs Association (UAA). April 24-27, 2019: Los Angeles, CA
17. Zhang, Weiwen, Hejia Zhuo, Cathy Liu, and **Zhirong Zhao**. "China's 'Characteristic Town' Policy and Local Government Adoption." Presented at the annual conference of Urban Affairs Association (UAA). April 24-27, 2019: Los Angeles, CA
18. Tan, Jie and **Zhao, Zhirong**. "Explaining the Landing Rate of Public-Private Partnerships in China's Provinces." Presented at the annual conference of American Society of Public Administration (ASPA). March 8-12, 2019: Washington DC
19. **Zhao, Zhirong**, Camila Fonseca, and Jie Tan. "Transparency in State Infrastructure Gap Disclosure." Presented at the annual conference of American Society of Public Administration (ASPA). March 8-12, 2019: Washington DC
20. Zhuo, Hejia, Weiwen Zhang, Cathy Liu, and **Zhirong Zhao**. "Migrants' Social Integration and Local Governance in China's Small-Town Urbanization." Presented at the annual conference of American Society of Public Administration (ASPA). March 8-12, 2019: Washington DC
21. Xiong, Min, Travis Whetsell, and **Zhirong Zhao**. "Public-Private Partnerships in China in the New Era: A Social Network Analysis." Presented at the annual conference of American Society of Public Administration (ASPA). March 8-12, 2019: Washington DC
22. **Zhao, Zhirong**. "Local Government Finance and Performance: The Perspective of Urban Governance." Presented at the Forum on National Governance and Fiscal Performance. Feb. 23-24, 2019: Hangzhou, China
23. Fonseca, Camila, Patrick Haney, Frank Douma, and **Zhirong Zhao**. "The experiments of Distance-Based User Fees: Learnings from Pilot Projects". Presented at the annual conference of Transportation Research Board (TRB) January 13-17, 2019: Washington, D.C.
24. **Zhao, Zhirong** and Hui Li. "Does Municipal Management Capacity Matter? Competitive versus Negotiated Procurement in China's Public-Private Partnerships." Presented at the annual conference of Association for Public Policy Analysis & Management (APPAM). Nov. 8-11, 2018: Washington, DC
25. Fonseca, Camila, Patrick Haney, Frank Douma, and **Zhirong Zhao**. "The experiments of Distance-Based User Fees: Learnings from Pilot Projects". Presented at the Center for Transportation Studies Annual Conference. November 1, 2018: Minneapolis, MN.
26. **Zhao, Zhirong**, Camila Fonseca, and Binyang Wu. "Taxing Shared Mobility: Pricing Schemes, Rationales, and Ongoing Discussions". Presented at the Center for Transportation Studies Annual Conference. November 1, 2018: Minneapolis, MN.
27. **Zhao, Zhirong**. "Deferred Maintenance and State Infrastructure Gaps." Planetary speech at the Conference of "Preventing the Next State Budget Crisis: Improving Budget Transparency to Bolster Fiscal Sustainability." Sep. 17-2018. Federal Reserve Bank of Chicago: Chicago, IL

28. **Zhao, Zhirong**, Camila Fonseca, and Jie Tan. "Transparency in State Infrastructure Needs: Findings from 50 States and D.C." Presented at the annual conference of Association for Budgeting and Financial Management (ABFM). September 4-7, 2018: Denver, DC.
29. **Zhao, Zhirong** and Jie Tan. "Explaining the Landing Rate of Public-Private Partnerships in China: A Transaction Cost Perspective." Presented at the 7th Global Chinese Public Administration Forum. June 30-July 1, 2018: Xi'an, China
30. **Zhao, Zhirong**. "The Collaboration between Government and Societal Capital: China's PPP from a Comparative Perspective." Keynote speech at the 7th Global Chinese Public Administration Forum. June 30-July 1, 2018: Xi'an, China
31. Li, Hui and **Zhirong Zhao**. "Does Municipal Management Capacity Matter? Competitive versus Negotiated Procurement in China's Public-Private Partnerships." Presented at the 7th Global Chinese Public Administration Forum. June 30-July 1, 2018: Xi'an, China
32. **Zhao, Zhirong** and Jie Tan. "The Collaboration between Government and Societal Capital: China's PPP from a Comparative Perspective." Presented at Public Management and Governance Seminar. June 18, 2018: Wuhan, China
33. Li, Hui and **Zhirong Zhao**. "Does Municipal Management Capacity Matter? Competitive versus Negotiated Procurement in China's Public-Private Partnerships." Presented at the 9th Sino-U.S. International Conference for Public Administration. June 15-17, 2018: Singapore
34. Lu, Huizhen, Yanan Zheng, and **Zhirong Zhao**. "PPP Transformation and Sanitation Worker Satisfaction: A Case Study of H City, China." Presented at the International Conference of Urban Governance at Shanghai Jiaotong University. June 11-12, 2018: Shanghai, China
35. **Zhao, Zhirong**. "Measuring Deferred Maintenance of Public Assets." Research Workshop on Deferred Maintenance of Public Infrastructure: Causes, Metrics and Solutions. Stanford University. April 19-20, 2018: Stanford, CA.
36. **Zhao, Zhirong** and Ahsan Butt. "The Development of Stormwater Utility Fees in the United States." Presented at the Annual Conference of Urban Affairs Association. April 4-8, 2018: Toronto, Canada
37. **Zhao, Zhirong**, Dan Li, and Guocan Su. "Explaining the Rise and Fall of PPP in China: The Perspective of Capital Finance Pecking Order." Presented at the Annual Conference of American Society of Public Administration (ASPA). March 9-12, 2018: Denver, CO
38. Yin Wang and **Zhirong Zhao**. "Evaluating the Effectiveness of Public-Private Partnerships in Highway Development: The Case of Virginia." Presented at the Annual Conference of Transportation Research Board. January 7-10, 2018: Washington, DC
39. **Zhao, Zhirong**. "Smart Governance toward Sustainability: Green Infrastructure as Innovative Stormwater Management in the United States." Presented at the Conference of "Rethinking the Role of Government in Relation to Civil Society." December 15-16, 2017: Jeju City, Korea.
40. **Zhao, Zhirong**, Adeel Lario, and Camila Fonseca Sarmiento. "Minnesota Transportation Funding Redistribution: Who Contributes More, Who Receives More?" Presented at the Center for Transportation Studies Annual Conference. November 1, 2017: Minneapolis, MN
41. **Zhao, Zhirong**. "Smart Governance toward Sustainability: Green Infrastructure as Innovative Stormwater Management in the United States." Presented at the First Global Cities Forum. October 29-30, 2017: Shanghai, China
42. **Zhao, Zhirong**. Panel discussion on "Internalization Challenges and Initiatives of Public Affairs Education in the Global Context: from a Comparative Perspective." The annual conference of NASPAA. Oct. 11-14, 2017: Washington, DC.

43. Hong Yu, Li Wang, and **Zhirong Zhao**. "Fiscal Federalism in Society Safety Net, China Style: Division of Central-Provincial Fiscal Responsibility in Basic Assistance and Services." Presented at the annual conference of Association for Budgeting and Financial Management (ABFM). September 28-30, 2017: Washington, DC.
44. Li, Dan and **Zhirong Zhao**. "Information Asymmetry, Agency Cost and Control Rights: Explaining Capital Structure Choices of Local Governments in China." Presented at the annual conference of Association for Budgeting and Financial Management (ABFM). September 28-30, 2017: Washington, DC.
45. Su, Guocan and **Zhirong Zhao**. "Estimating Local Government Debts in China: A Financial Accounting Approach with Provincial-level Data." Presented at the annual conference of Association for Budgeting and Financial Management (ABFM). September 28-30, 2017: Washington, DC.
46. **Zhao, Zhirong**. "Key Questions in Urban Infrastructure Finance." Presented at the Second Tianjin Forum. July 6, 2017: Tianjin, China
47. **Zhao, Zhirong**, Dan Li, and Guocan Su. "Explaining the Rise and Fall of PPP in China: The Perspective of Capital Structure Pecking Order." Presented at the International Conference on Infrastructure Finance and Local Government Debts. June 17, 2017: Beijing, China
48. **Zhao, Zhirong**, Shengnan Lou, Richard Feiock, Ruowen Shen. "The Political Market of Transit Provision in US Urbanized Areas: Urban Scale, Spatial Forms, and Fiscal Capacity." Presented at the annual conference of Urban Affairs Association. April 19-22, 2017: Minneapolis, MN
49. **Zhao, Zhirong**, Shengnan Lou, Richard Feiock, Ruowen Shen, and Jonathan Lubin. "The Political Market of Transit Provision in US Urbanized Areas: Urban Scale, Spatial Forms, Fiscal Capacity and MPO Structure." Presented at the annual conference of Southern Political Science Association. January 4-6, 2017: New Orleans, LA
50. **Zhao, Zhirong**. "Cultural Competencies in Public Affairs Education: How are we doing?" Presented at the annual conference of the Network of Schools of Public Policy, Affairs, and Administration (NASPAA), October 16-19, 2016: Columbus, OH
51. Wang, Janey, David Guo, and **Zhirong Zhao**. "The Impact of Public Transit Expenditure on City Scaling in China." Presented at the annual conference of Association for Budgeting and Financial Management (ABFM). Oct 5-8, 2016: Seattle, WA
52. Wang, Wen and **Zhirong Zhao**. "Determinants of State and Local Highway Expenditures." Presented at the annual conference of Association for Budgeting and Financial Management (ABFM). Oct 5-8, 2016: Seattle, WA
53. **Zhao, Zhirong**. "Urban Infrastructure Finance in China." Presented at the Asia Development Bank's Workshop on Asia's Infrastructure Development. August 16-18, 2016: Manila, Philippines
54. **Zhao, Zhirong**. "Transportation Finance under Fiscal Federalism: The Case of Minnesota." Presented at the International Conference on Public Finance and Local Governance. June 18-19, 2016: Chengdu, China
55. Wang, Yin and **Zhirong Zhao**. "Evaluating the Performance of Public-Private Partnerships Based on A Goal-centered Framework: Cases from Virginia Highway Development." Presented at the International Conference on Public Finance and Local Governance. June 18-19, 2016: Chengdu, China
56. Wang, Janey, David Guo, and **Zhirong Zhao**. "The Impact of Public Transit Expenditure on City Scaling in China." Presented at the International Conference on Public Finance and Local Governance. June 18-19, 2016: Chengdu, China

57. **Zhao, Zhirong.** "Transportation Investments and Property Tax Revenue in Minnesota Counties." Presented at the 8th Sino-U.S. International Conference for Public Administration. June 14-16, 2016: Beijing, China
58. **Zhao, Zhirong.** "Transportation Investments and Property Tax Revenue in Minnesota Counties." Presented at the 5th Chinese Public Administration Scholar International Forum. June 11-12, 2016: Nanjing, China
59. Yin Wang and **Zhirong Zhao.** "Evaluating the Performance of Public-Private Partnerships Based on A Goal-centered Framework: Cases from Virginia Highway Development." Presented at the 20th annual conference of the International Research Society for Public Administration (IRSPM). April 13-15, 2016: Hong Kong, China
60. Wang, Janey, David Guo, and **Zhirong Zhao.** "The Impact of Public Transit Expenditure on City Scaling in China." Presented at the annual conference of American Society of Public Administration (ASPA). March 18-22, 2016: Seattle, WA
61. **Zhao, Zhirong.** "Fiscal Returns of Transportation Investments in Minnesota Counties." Presented at the annual conference of Urban Affairs Association (UAA). March 16-19, 2016: San Diego, CA
62. Wang, Yin and **Zhirong Zhao.** "Restructuring Public-Private Partnership (PPP): The Case of Pocahontas Parkway." Presented at Knowledge Exchange and Impact Workshop organized by London School of Economics and Political Science. May 5-6, 2016: Washington, DC.,
63. **Zhao, Zhirong.** "Fiscal Returns of Transportation Investments in Minnesota Counties." Presented at the annual conference of Association for Public Policy Analysis & Management (APPAM). Nov 12-14, 2015: Washington, DC
64. **Zhao, Zhirong.** "International Field Courses on Sustainability Education." Presented at the annual conference of Association for the Advancement of Sustainability in Higher Education (AASHE). Oct. 25-28, 2015: Minneapolis, MN
65. Wang, Janey, John Mikesell, **Zhirong Zhao,** Yang He, and Hai Guo. "An Analysis of Public Transit Expenditure in Urban China." Presented at the annual conference of Association for Budgeting and Financial Management (ABFM). Oct 1-3, 2015: Washington, DC
66. **Zhao, Zhirong.** "Fiscal Returns of Transportation Investments in Minnesota Counties." Presented at the annual conference of Association for Budgeting and Financial Management (ABFM). Oct 1-3, 2015: Washington, DC
67. Mikesell, John, Janey Wang, **Zhirong Zhao,** Yang He. "The Reverse Relationship between Economic Growth and Urban Transportation Investment in China." Presented at the annual conference of Western Economic Association International (WEAI). June 28-July 2, 2015: Honolulu, HI
68. Wang, Yin and **Zhirong Zhao.** "Evaluating the Performance of Public-Private Partnerships Based on a Goal-centered Framework." Presented at the Public Management Research Association Conference (PMRA). June 11-13, 2015: Minneapolis, MN
69. **Zhao, Zhirong** and Yin Wang. "Determinants of Public-Private Partnerships in Toll Road Financing." Presented at the International Conference on Innovation, Institution, and Governance. May 25-26, 2015: Shanghai, China
70. **Zhao, Zhirong** and Adeel Lari. "Minnesota Transportation Finance Database." Presented at Minnesota's Transportation Conference. May 20-21, 2015: St Paul, MN
71. Mikesell, John, Janey Wang, **Zhirong Zhao,** Yang He. "The Reverse Relationship between Economic Growth and Urban Transportation Investment in China." Presented at the annual conference of Urban Affairs Association. April 10-12, 2015: Miami, MI

72. **Zhao, Zhirong** and Adeel Lari. "Minnesota Transportation Finance Database." Presented at Minnesota's Transportation Conference. March 3-5, 2015: Bloomington, MN
73. Wang, Yin and **Zhirong Zhao**. "Public-Private Partnerships in US Highway Development." Presented at International Conference on Next Steps for Public Administration in Theory and Practice: Looking Backward and Moving Forward, Sun Yat-sen University. November 16-18, 2014: Guangzhou, China
74. Wang, Yin and **Zhirong Zhao**. "An Innovation in Public Infrastructure Development: Public-Private Partnership (PPP) and Its Determinants." Presented at the annual conference of Association for Public Policy Analysis and Management (APPAM), November 6-8, 2014: Albuquerque, New Mexico
75. Mikesell, John, Janey Qian Wang, **Zhirong Zhao**, Yang He. "The Impact of Transportation Investment on Economic Development in China." Presented at the annual conference of Association for Budgeting and Financial Management (ABFM), October 1-3, 2014: Grand Rapids, MI
76. Mikesell, John, Janey Qian Wang, **Zhirong Zhao**, Yang He. "Urban Infrastructure Investment and Economic Growth in China." Presented at the International Symposium on Urban Land Use, Transport, Environment, and Finance in China. Peking University-Lincoln Institute Center for Urban Development and Land Policy. July 12-13, 2014: Beijing, China
77. **Zhao, Zhirong**. "Making China's Urban Transportation Boom Sustainable." Global City Forum. July 5-6, 2014: Shanghai
78. Wang, Yin and **Zhirong Zhao**. "Public-Private Partnership (PPP) and Its Determinants." Presented at 2014 US China International Conference on Public Administration, Shanghai Jiao Tong University, June 9, 2014: Shanghai, China
79. **Zhao, Zhirong**. "From Value Increase to Value Capture: The Case of TH-610 in Maple Grove, Minnesota." Oct 4, 2013. The annual conference of Association for Budgeting and Financial Management (ABFM): Washington, DC.
80. **Zhao, Zhirong**. "Pricing Mechanisms of Toll Roads: US Experiences." May 25, 2013. The International Seminar on Transportation Regulation and Development. Dong Nan University: Nanjing, China
81. Wang, Yin and **Zhirong Zhao**. "Motivations, Obstacles, and Resources: Public-Private Partnerships in US Highway Development." The annual conference of International Research Society for Public Management, April 11, 2013: Prague, Czech Republic
82. **Zhao, Zhirong**. "Land Transfer Fees for Urban Infrastructure Development in China." Presented at the annual conference of American Society of Public Administration, March 14, 2013: New Orleans, LA
83. **Zhao, Zhirong**, Xi Huang, Yang Liu, Guanglong Wang, and Lalan Xu. "China Urban Studies in International Journals: 2000-2012." Presented at the Seminar on Urban Affairs and Metropolitan Fiscal Issues in China, Shanghai University of Finance and Economics, December 29, 2012: Shanghai, China
84. **Zhao, Zhirong** and Yin Wang. "The Adoption of Public-Private Partnership in State Highway Toll Financing." Presented at the annual conference of Association for Budgeting and Financial Management (ABFM), October 11-13, 2012: New York, NY
85. **Zhao, Zhirong** and Hong Yu. "Inter-Provincial and Intra-Provincial Decentralization of Minimal Urban Security in China." Presented at the Third Chinese Public Administration Forum, June 1-3, 2012: Jinan, China

86. Liu Yang, **Zhirong Zhao**, Xi Huang, Guanglong Wang, and Lalan Xu. "Labor Issues in China Urban Studies: A Literature Review." Presented at the Third Chinese Public Administration Forum, June 1-3, 2012: Jinan, China
87. Guo, Hai and **Zhirong Zhao**. "Managerial Quality and State Borrowing Cost: Evidence with the GPP Grades." Presented at Public Management Research Association Conference (PMRA), May 25-27, 2012: Shanghai, China
88. Wang, Yin and **Zhirong Zhao**. "Policy Innovation in Infrastructure Development: The Adoption of Public-Private Partnership in State Toll Road Financing." Presented at Public Management Research Conference, May 25-27, 2012: Shanghai, China
89. Wang, Yin and **Zhirong Zhao**. "The Adoption of Public-Private Partnership in State Toll Road Financing." Presented at the Seminar on China's Local Government Debts, Shanghai University of Finance and Economics, May 19, 2012: Shanghai, China
90. Guo, Hai and **Zhirong Zhao**. "Fiscal Institutions and State GO Bond Ratings." Presented at the Seminar on China's Local Government Debts, Shanghai University of Finance and Economics, May 19, 2012: Shanghai, China
91. **Zhao, Zhirong**, Michael Iacono, Adeel Lari, and David Levinson. "Value Capture for Transportation Finance." Presented at Transport Research Arena, April 23-26, 2012: Athens, Greece
92. Wang, Wen and Zhirong Zhao. "The Inequality of Funding in China's Basic Education: An Analysis Based on National County-level Data." Presented at the annual conference of the American Society for Public Administration (ASPA), March 2-6, 2012: Las Vegas, NV
93. Wang, wen, Xinye Zheng and **Zhirong Zhao**. "Fiscal Reform and Public Education Spending: A Quasi-Natural Experiment of Fiscal Decentralization in China." Presented at the International Conference of "Public Budgeting and Financial Management: Interdisciplinary Dialogues," Shanghai, December 10-12, 2011
94. Wang, Wen, and **Zhirong Zhao**. "The Equality of Funding for China's Basic Education: An Analysis Based on National County-level Data." Presented at the International Conference of "Public Budgeting and Financial Management: Interdisciplinary Dialogues," Shanghai, December 10-12, 2011
95. Wang, Wen, and **Zhirong Zhao**. "The Equality of Funding for China's Basic Education: An Analysis Based on National County-level Data." Presented at the annual conference of Association for Budgeting and Financial Management (ABFM), October 13-16, 2011: Washington, DC.
96. **Zhao, Zhirong** and Wen Wang. "Local Option Sales Tax, State Capital Grants, and Disparities of School Capital Outlays in Georgia." Presented at the annual conference of Association for Budgeting and Financial Management (ABFM), October 13-16, 2011: Washington, DC.
97. **Zhao, Zhirong**. "Advancing Public Interest in Public-Private Partnership of State Highway Development." Presented at the 27th Annual Conference of Policy Analysis, October 10-12, 2011: St. Paul, MN
98. **Zhao, Zhirong** and Wen Wang. "Local Option Sales Tax, State Capital Grants, and Disparities of School Capital Outlays in Georgia." Presented at the Southeastern Conference for Public Administration (SECoPA), September 21-24, 2011: New Orleans, LA
99. **Zhao, Zhirong**. "The China-style Value Capture, Land Transfer Fees: The Good, the Bad, and the Ugly." Presented at the annual conference of Council of Georgist Organization. August 3-5, 2011: Minneapolis, MN

100. **Zhao, Zhirong** and Chengxin Cao. "Land Transfer Fees for Urban Infrastructure Development in China." Presented at the International Symposium on China's Urban Development and Land Policy. July 16-17, 2011: Beijing, China
101. **Zhao, Zhirong**. "Value Capture for Transportation Finance." Presented at the Workshop on Urban Transportation Policy, organized by the Shanghai University of Finance and Economics, June 4, 2011: Shanghai, China
102. **Zhao, Zhirong**. "Commentary on Transit Value Capture: New Town Co-Development Models and Contemporary Market Profiles in Tokyo and Hong Kong." Presented at the annual Lincoln Institute Land Policy Conference, May 23-25, 2011: Boston, MA
103. **Zhao, Zhirong** and Wang Wen. "The Equality of Funding for China's Basic Education: An Analysis Based on National County-level Data." Presented at Barometer of China's Development: Potential for Research in China Studies, a workshop organized by the Chinese University of Hong Kong, May 27-29, 2011: Hong Kong, China
104. **Zhao, Zhirong**. "Network Structures of Interlocal Finance in Georgia: A Spatially Integrated Approach." Presented at the annual conference of Midwest Political Science Association, March 31-April 3, 2011: Chicago, IL
105. **Zhao, Zhirong** and Melissa Stone. "Charter School Authorization, Governance, and Finance: The Case of Minnesota." Presented at the annual conference of Association for Budgeting and Financial Management (ABFM), October 6-9, 2010: Omaha, NE
106. Kiedrowski, Jay and **Zhirong Zhao**. "The Financial Future of Minnesota Cities: 2010 to 2025." Presented at the annual conference of Association for Budgeting and Financial Management (ABFM), October 6-9, 2010: Omaha, NE
107. Guo, Hai and **Zhirong Zhao**. "Infrastructure Development and Foreign Investment: A Case Study of Tianjin Economic and Technical Development Area (TEDA)." Presented at the annual conference of Association for Budgeting and Financial Management (ABFM), October 6-9, 2010: Omaha, NE
108. **Zhao, Zhirong** and Chengxin Cao. "Funding Urban Infrastructure, China Style." Presented at the annual conference of Association for Budgeting and Financial Management (ABFM), October 6-9, 2010: Omaha, NE
109. Coyle, David, Ferrol Robinson, **Zhirong Zhao**, Lee Munnich, and Adeel Lari. "Should The US Motor Fuel Tax Be Retained or Replaced?" Presented at the World Conference on Transportation Research, July 11-15, 2010: Lisbon, Portugal
110. **Zhao, Zhirong** and Chengxin Cao. "Funding Urban Public Infrastructure, China Style." Presented at the 5th International Conference on Public Administration, June 14-17, 2010: Xiamen, China
111. **Zhao, Zhirong** and Chengxin Cao. "China's Urban Infrastructure Finance: Linking Financial Sources to Investment Types." Presented at the 1st Worldwide Chinese Public Administration Scholars Forum, May 28-29, 2010: Guangzhou, China
112. **Zhao, Zhirong** and Wen Wang. "State Capital Grants, Local Option Sales Tax, and School Capital Outlay Disparities." Presented at the annual conference of the Western Social Science Association (WSSA), April 14-17, 2010: Reno, NV
113. **Zhao, Zhirong** and Chengxin Cao. "Funding China's Urban Infrastructure: Revenue Structure and Financing Approaches." Presented at the annual conference of the American Society for Public Administration (ASPA), April 9-13, 2010: San Jose, CA
114. **Zhao, Zhirong** and Anna Ya Ni. "Contracting Out & Contract Reversal: The Dynamics of Local Service Provision in Georgia Counties." Presented at the annual conference of

- Association for Budgeting and Financial Management (ABFM), September 23-26, 2009: Washington, DC.
115. **Zhao, Zhirong** and Kirti Vardhan Das. "Joint Development as a Value Capture Strategy in Transportation Finance." Presented at the annual conference of International Transport Economics Conference, June 15-16, 2009: Washington, DC.
 116. Wang, Wen and **Zhirong Zhao**. "Fiscal Effects of Local Option Sales Taxes on School Facilities Funding: The Case of North Carolina." Presented at the annual conference of the Western Social Science Association, March 9-12, 2009: Albuquerque, NM
 117. Guo, David and **Zhirong Zhao**. "Does Managerial Capacity Matter for Municipal Bond Ratings: Evidence from GPP." Presented at the annual conference of the American Society for Public Administration (APSA), March 20-24, 2009: Miami, FL
 118. Ni, Ya Anna and **Zhirong Zhao**. "Contracting Out or Contracting In: The Dynamics of Public Service Provision Decisions in Georgia Counties." Presented at the annual conference of the American Society for Public Administration (ASPA), March 20-24, 2009: Miami, FL
 119. **Zhao, Zhirong**. "Transportation Funding in Minnesota: Past, Present, and Prospect." Presented at the Center for Transportation Studies Seminar, University of Minnesota, February 10, 2009: Minneapolis, MN
 120. **Zhao, Zhirong**. "Public Budgeting and Finance in the Curriculum Design of Public Administration." Presented at the International Conference on the Disciplinary Boundary and Research Paradigm of Public Administration, December 15-16, 2008: Xiamen, China
 121. **Zhao, Zhirong**. "China's Recent Fiscal Reforms and Provincial-level Fiscal Disparities." Presented at the International Symposium on the Remaking of the Chinese Administrative State Since the 1978 Reform, December 12-14, 2008: Guangzhou, China
 122. Wang, Wen and **Zhirong Zhao**. "Fiscal Effects of Local Option Sales Tax on School Facilities Funding: Evidence from North Carolina." Presented at the annual conference of Association for Public Policy Analysis and Management (APPAM), November 6-8, 2008: Los Angeles, CA
 123. Wang, Wen and **Zhirong Zhao**. "The Effects of Tax-for-Fee Reform on China's Rural Education: For Better or Worse?" Presented at the annual conference of Association for Budgeting and Financial Management (ABFM), October 23-25, 2008: Chicago, IL
 124. **Zhao, Zhirong**. "China's 1994 Tax Reform and Provincial Fiscal Disparities." Presented at the annual conference of Association for Budgeting and Financial Management (ABFM), October 23-25, 2008: Chicago, IL
 125. **Zhao, Zhirong**. "Public Administration at the Information Age." Presented at the Minnowbrook Conference III (Phase I), September 3-7, 2008: Minnowbrook, NY
 126. **Zhao, Zhirong** and Xiaolu Ou. "China's 1994 Fiscal Reform and Fiscal Disparities: Decomposing the Inequality Measures." Presented at the Fourth International Conference of Public Administration, September 24-26, 2008: Minneapolis, MN
 127. **Zhao, Zhirong**. "China's Provincial Fiscal Inequality: A Cost-Standardized Approach." Presented at the Advanced Spatial Pattern Analysis Workshop, University of California, July 18, 2008: Santa Barbara, CA
 128. **Zhao, Zhirong**. "Value Capture for Transportation Funding." Presented at the Citizens League Policy Forum Transparent Funding Options for Meaningful Transportation Choices, May 6, 2008: Minneapolis, MN
 129. Guo, Hai and **Zhirong Zhao**. "Performance Grades and State Bond Ratings: Evidence from the Government Performance Project." Presented at the annual conference of the Western Social Science Association, April 23-26, 2008: Denver, CO

130. Ni, Anna Ya and **Zhirong Zhao**. "Political Environment and Local Service Provision Choices: The Case of Georgia Counties." Presented at the annual conference of the Western Social Science Association (WSSA), April 23-26, 2008: Denver, CO
131. Shrestha, Manoj, Richard Feiock, and **Zhirong Zhao**. "Nested Governments and Cooperation in Regional Provision of Public Goods." Presented at the annual conference of American Society of Public Administration (ASPA), March 7-11, 2008: Dallas, TX
132. Sandfort, Jodi R., Clare Mortenson, and **Zhirong Zhao**. "Probing Our Understanding of the Sector: A Comparison of NCCS and the Minnesota Longitudinal Finance Survey." Presented at the annual conference of Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA), November 15-17, 2007: Atlanta, GA
133. **Zhao, Zhirong** and Claudia Petrescu. "Budget Solvency and Nonprofit Organizations in Times of Crises: The Case of Michigan's Nonprofit Sector." Presented at the annual conference of Association for Public Policy Analysis and Management (APPAM), November 8-10, 2007: Washington, DC.
134. **Zhao, Zhirong**. "Network Structure of Inter-Local Finance in Georgia: A Spatially-integrated Approach." Presented at the annual conference of the Association for Budgeting and Financial Management (ABFM), October 25-27, 2007: Washington, DC.
135. **Zhao, Zhirong**. "Charting the Hidden Landscape of Inter-Local Finance in Georgia: An Exploratory Spatial Analysis." Presented at the Southeastern Conference for Public Administration (SECoPA), September 26-29, 2007: Nashville, TN
136. Shrestha, Manoj, **Zhirong Zhao**, and Richard Feiock. "Embedded Governments: Cooperation in the Supply of Local Public Goods." Presented at the annual conference of the American Political Science Association (ASPA), August 30-September 2, 2007: Chicago, IL
137. **Zhao, Zhirong**. "It is the Perceived that Matters the Most: Property Tax Mimicking in Georgia Counties." Presented at the annual conference of Association for Budgeting and Financial Management (ABFM), October 19-21, 2006: Atlanta, GA
138. Purcell, Melanie and **Zhirong Zhao**. "Severe Storm Watch Throughout Michigan: Financial Emergency Predictors." Presented at the annual conference of Association for Budgeting and Financial Management (ABFM), October 19-21, 2006: Atlanta, GA
139. **Zhao, Zhirong**. "Spatial Thinking in Public Affairs: A Course Outline and Example Modules." Presented at the Workshop of Spatial Perspectives on Analysis for Curriculum Enhancement, University of California, August 6, 2006: Santa Barbara, CA
140. **Zhao, Zhirong**. "Applications of Spatial Analysis in Public Finance and Budgeting." Presented at the Workshop of Spatial Perspectives on Analysis for Curriculum Enhancement, University of California, August 1, 2006: Santa Barbara, CA
141. **Zhao, Zhirong** and Wenli Yan. "Management, Performance, and School District Bond Ratings: Evidence from Texas." Presented at the Second Conference on Empirical Studies of Organizations and Public Management, May 5-6, 2006: College Station, TX
142. **Zhao, Zhirong**. "Tax Mimicking Among Counties: The Georgia Case." Presented at the annual conference of the Western Social Science Association, April 19-22, 2006: Phoenix, AZ
143. **Zhao, Zhirong** and Yilin Hou. "Who Gets 'LOST'? Local Option Sales Taxes and Fiscal Disparity." Presented at the annual conference of Association for Budgeting and Financial Management (ABFM), November 10-12, 2005: Washington, DC.
144. Yan, Wenli and **Zhirong Zhao**. "What Determines Ratings of School District Bonds: The Texas Case." Presented at the annual conference of Association for Budgeting and Financial Management (ABFM), November 10-12, 2005: Washington, DC.

145. **Zhao, Zhirong.** "Fiscal Illusion or Rational Choice? The Effects of the General-Purpose Local Option Sales Tax (LOST) in Georgia Counties." Presented at the annual conference of the Public Finance and Budgeting Section of Western Social Science Association (WSSA), April 13-16, 2005: Albuquerque, NM
146. **Zhao, Zhirong.** "Property Tax Burden, Fiscal Stress, or Tax Mimicking: The Adoption of General Purpose Local Option Sales Tax (LOST) in Georgia Counties." Presented at the annual conference of the Association for Budgeting and Financial Management (ABFM), October 7-9, 2004: Chicago, IL
147. **Zhao, Zhirong.** "Motivations, Obstacles, and Resources: The Adoption of the General Purpose Local Option Sales Tax in Georgia Counties." Presented at the Southeastern Conference for Public Administration (SECoPA), October 3-5, 2004: Charlotte, NC
148. **Zhao, Zhirong.** "Public Management and Community Support: Managerial Priorities Matter." Presented at the Conference on Empirical Studies of Organizations and Public Management, November 26-27, 2002: Athens, GA
149. Legge, Jerome S. and **Zhirong Zhao.** "Morality Policy and Unintended Consequences: China's 'One Child' Policy." Presented at the annual conference of the Southern Political Science Association Convention (SPSA), November 7-9, 2002: Savannah, GA

Invited Presentations

1. At Xiamen University, "What We Talk About When We Talk About Urban & Regional Infrastructure Finance", Xiamen, China. December 16, 2019
2. At Shanghai Jiaotong University, "Local Financial Management from the Perspective of Urban Governance", Shanghai, China. July 12, 2019
3. At Xiamen University, "The Adoption of Public-Private Partnerships in China", Xiamen, China. June 24, 2019
4. At Hubei College of Economics: "The W5 Benefit-Analysis Framework for Infrastructure Finance." June 22, 2018
5. At Central China Normal University: "The W5 Benefit-Analysis Framework for Infrastructure Finance." June 21, 2018
6. At Zhejiang University: "Explaining the Adoption Rate of Public-Private Partnerships in China." June 14, 2018
7. At Florida State University: "Financial Analysis for Urban Infrastructure Systems". Sustainability Research Network Workshop. May 31, 2017
8. At Chinese Academy of Fiscal Analysis: "The W5 Benefit-analysis Framework of Urban Infrastructure Finance." June 28, 2017
9. At Chinese Academy of Fiscal Analysis: "Public-private Partnerships in US Transportation Development." January 8, 2017
10. At University of International Business and Economics: "Local Government Management and Local Public Finance in the United States." January 7, 2017
11. At Florida International University: "Fiscal Returns of Transportation Investment in Minnesota Counties." Nov. 28, 2016
12. At Chinese Academy of Science (Xiamen): "Value Capture in Infrastructure Finance." July 7, 2016
13. At Tongji University: "Fiscal Returns of Transportation Investment in Minnesota Counties." June 29, 2016

14. At Eastern China Normal University: "US Local Public Finance System and Infrastructure Finance." June 26, 2016
15. At Southwestern University of Finance and Economics: "Fiscal Returns of Transportation in Minnesota Counties." June 20th, 2016
16. At the Central University of Finance and Economics: "Public-Private Partnership in Transportation Development." June 15, 2016
17. At Xiamen University: "Public-Private Partnership in Transportation Development." June 13, 2016
18. At Shandong University of Finance and Economics: "Public Finance Management for Local Governments." June 5-7, 2016
19. At Shanghai University: "Fiscal Returns of Transportation in Minnesota Counties." January 13th, 2016
20. At Shanghai Institute of Finance and Law: "Fiscal Returns of Long-term Accumulated Transportation Investment in Minnesota Counties." January 17, 2016: Shanghai, China
21. At Shanghai University: "Fiscal Returns of Transportation in Minnesota Counties." January 13th, 2016
22. At Xiamen University: "Transportation Finance under Fiscal Federalism." December 30, 2015: Xiamen, China
23. At Tongji University: "Public-private Partnerships in US Transportation Development." June 5, 2015: Shanghai, China
24. At Xiamen University: "Fiscal Returns of Transportation Investment in Minnesota Counties." May 30, 2015: Xiamen, China
25. At SunYat-sen University: "Spatial Data Analysis for Public Affairs." May 28, 2015: Guangzhou, China
26. At Tongji University: "Transportation Finance under Fiscal Federalism." May 23, 2015: Shanghai, China
27. At Chinese Urban Planning & Design Academy (Shanghai Office): "Urban Management and Infrastructure Finance and United States." July 27, 2014: Shanghai, China.
28. At Thinker's Forum, TenCent Video: "Transportation Finance in the United States." July 26, 2014: Beijing, China
29. At Shanghai Institute of Finance and Law: "Transportation Finance under Fiscal Federalism: The Case of Minnesota." July 11, 2014: Shanghai, China
30. At Tongji University: "Government and Money: Public Finance and Budgeting from the Public Affairs Perspective." July 3, 2014: Shanghai, China
31. At Nankai University: "Charting the Hidden Landscape of Interlocal Collaboration in Georgia: A Spatially Integrated Analysis." July 2, 2013: Tianjin, China.
32. At Shanghai Institute of Law and Finance: "Reliance of Tolling in US Highway Development." June 11, 2013: Shanghai, China.
33. At Syracuse University: "Fiscal Decentralization and Public Education Spending in China." March 3, 2013: Syracuse, NY
34. At Shanghai Institute of Law and Finance: "The Adoption of Public-Private Partnership in U.S. Toll Financing." January 10, 2013: Shanghai, China
35. At Shanghai University of Finance and Economics: "Introduction to Spatial Data Analysis." January 4, 2013: Shanghai, China

36. At Shanghai University of Finance and Economics: "Spatial Data Analysis in Public Affairs Study: The Case of US Interlocal Collaboration." January 3, 2013: Shanghai, China
37. At Tongji University: "Charting the Hidden Landscape of Interlocal Collaboration in Georgia: A Spatially Integrated Analysis." May 28, 2012: Shanghai, China
38. At Shanghai Institute of Law and Finance: "Infrastructure Finance in United States." May 27, 2012: Shanghai, China
39. At Fudan University: "Government Performance and Municipal Bond Ratings." May 25, 2012: Shanghai, China
40. At Shanghai Jiaotong University: "The Adoption of Public-Private Partnership in State Highway Toll Finance." May 23, 2012: Shanghai, China
41. At Fudan University: "Local Infrastructure Finance: The Example of Transportation Finance in the U.S." December 20, 2011: Shanghai, China
42. At Shanghai Research Institute of Finance and Law: "Local Infrastructure Finance and Local Government Indebtedness" December 15, 2011, Shanghai, China
43. At Jibang Consulting on Infrastructure Development: "Local Infrastructure Finance: US Experiences and China-related Discussions" December 7, 2011: Shanghai, China.
44. At Yanshan Forum: "Local Government Finance System and Local Self-governance in US." July 29, 2011: Beijing, China
45. At Shanghai University of Public Finance and Economics: "US Property Tax System and Related Issues in China." June 1, 2011: Shanghai, China
46. At Shanghai University of Public Finance and Economics: "Intergovernmental Fiscal Relations: US Examples and China Studies." December 25, 2010: Shanghai, China
47. At Zhejiang University: "US Public Budgeting and Finance." June 4, 2010: Hangzhou, China
48. At Zhejiang University: "Local Government Management in the US." June 1, 2010: Hangzhou, China
49. At Chinese National School of Administration: "Public Service Delivery in the US." May 26, 2010: Beijing, China
50. At Peking University: "US Budgetary Process and Budget Reforms." May 26, 2010: Beijing, China
51. At Qinghua University: "Economic Tools for Environmental Policy: International Perspectives." May 20, 2010: Beijing, China
52. At Chinese University of Hong Kong: "China's Compulsory Education Finance." May 18, 2010: Hong Kong, China
53. At Zhejiang University: "US Transportation Finance and Land Value Capture." October 30, 2009: Hangzhou, China
54. At University of Maryland's Executive MPA program: "Education Finance in China and US: A Comparative Perspective." September 26. 2009: College Park, MD
55. At the Transportation Funding Summit: "Value Capture Strategies for Transportation Finance." May 1, 2009: Minneapolis, MN
56. At the Lincoln Institute Center for Urban Development and Land Policy, Peking University: "China's Fiscal Decentralization and Provincial-Level Fiscal Disparities." December 11, 2008: Beijing, China

Media Appearances

1. Cost of Deferred Maintenance for U.S. Infrastructure Tops \$1 Trillion, New Report Finds. *Transportation Today*. Nov. 21, 2019. <https://transportationtodaynews.com/news/16110-cost-of-deferred-maintenance-for-u-s-infrastructure-tops-1-trillion-new-report-finds/>
2. U of M Consultants to St. Paul: The City in Charge of Plowing Alleys? Don't Do It! Aug. 21, 2019. *TwinCities.com-Pioneer Press*. <https://www.twincities.com/2019/08/21/st-paul-alley-plowing-umn-consultants-cost/>
3. Toward More Open and Inclusive Societal Governance. June 24, 2019. *Fujian Daily*. http://fjrb.fjsen.com/fjrb/html/2019-06/24/content_1191974.htm
4. Why does Minnesota Tax Social Security Benefits? April 13, 2019. *StarTribune*. <http://www.startribune.com/why-does-minnesota-tax-social-security-benefits/507518881/>
5. Focusing on Public Finance and Budgeting Performance Management. Feb. 25, 2019. *Chinese Economy Network*. http://finance.ce.cn/home/jrzq/dc/201902/25/t20190225_31559462.shtml
6. Focusing on Public Finance and Budgeting Performance Management. Feb. 25, 2019. *Caijing*. <http://economy.caijing.com.cn/20190225/4565375.shtml>
7. Focusing on Public Finance and Budgeting Performance Management. Feb. 25, 2019. *Sina News*. <http://finance.sina.com.cn/hy/hyz/2019-02-25/doc-ihrfqzka9015273.shtml>
8. Focusing on Public Finance and Budgeting Performance Management. Feb. 25, 2019. *People Net*. <http://xjr.people.cn/n1/2019/0225/c416168-30900291.html>
9. Focusing on Public Finance and Budgeting Performance Management. Feb. 25, 2019. *Guangming News*. http://economy.gmw.cn/2019-02/25/content_32559845.htm
10. Focusing on Public Finance and Budgeting Performance Management. Feb. 25, 2019. *HeXun News*. <http://news.hexun.com/2019-02-25/196278687.html>
11. Focusing on Public Finance and Budgeting Performance Management. Feb. 24, 2019. *Tencent News*. <http://view.inews.qq.com/a/20190224A0LX4100>
12. Focusing on Public Finance and Budgeting Performance Management. Feb. 24, 2019. *JW View*. <http://www.jwview.com/jingwei/02-24/215888.shtml>
13. How Chinese Government Can be More Effective in Spending? *ShenZhen News*. Feb. 24, 2019. http://news.sznews.com/content/2019-02/24/content_21428517.htm
14. How Chinese Government Can be More Effective in Spending? *China News Network*. Feb. 24, 2019. <http://www.chinanews.com/cj/2019/02-24/8763271.shtml>
15. Zhirong Zhao: The Key of Urban Governance Is Collaboration Across Stakeholders. Feb. 23, 2019. *China News Network*. <http://www.chinanews.com/cj/2019/02-23/8762832.shtml>
16. Zhirong Zhao: The Key of Urban Governance Is Collaboration Across Stakeholders. Feb. 23, 2019. *JW View*. <http://www.jwview.com/jingwei/02-23/215816.shtml>
17. Experts Viewing China's Public Finance Policy. Feb. 23, 2019. *China News*. <http://www.chinanews.com/cj/2019/02-23/8762930.shtml>
18. Experts Viewing China's Public Finance Policy. Feb. 23, 2019. *JW View*. <http://www.jwview.com/jingwei/02-23/215852.shtml>
19. Raising State Gas Tax for Road Maintenance is Futile Effort. Feb. 22, 2019. *Mesabi Daily News*. https://www.virginiamn.com/opinion/columnists/raising-state-gas-tax-for-road-maintenance-is-futile-effort/article_4bef4352-3726-11e9-af78-3b1ba0d84228.html

20. University Researchers, St. Paul Officials Work for Greener Stormwater Infrastructure. December 12, 2018. *Minnesota Daily*. <http://www.mndaily.com/article/2018/12/acstormwater>
21. Gauging the Gas Prices: Breaking Down Why Northern Minnesota Has Prices Above the State Average. December 9, 2018. *The Bemidji Pioneer*. <https://www.bemidjipioneer.com/news/4540667-gauging-gas-prices-breaking-down-why-northern-minnesota-has-prices-above-state-average>
22. How does Minnesota's Gas Tax Compare to Other States? November 12, 2018. *CBS Minnesota*. <https://minnesota.cbslocal.com/2018/11/12/good-question-state-gas-tax-minnesota/>
23. St. Paul, Minn., Modernizes Stormwater Infrastructure. November 9, 2018. *FutureStructure.GovTech.com*. <http://www.govtech.com/fs/news/St-Paul-Minn-Modernizes-Stormwater-Infrastructure.html>
24. International Chinese Scholars Met at Xi'an to Discuss Chinese Experiences in Public Administration. July 3, 2018. *Shaanxi Science and Technology Newspaper*. http://szb.snkj.com/sxkj/20180703/mhtml/page_02_content_001.htm
25. Chinese Scholars Met at Xi'an to Discuss Chinese Experiences in Public Administration. July 2, 2018. *Shaanxi Science and Technology Media Network*. <http://www.snkj.com/keji/zhuanti/2018/0702/10018953.html>
26. The Seventh Chinese Public Administration Scholar Forum held in Xi'an Jiaotong University. July 2, 2018. *Xi'an Jiaotong University News*. <http://news.xjtu.edu.cn/info/1033/95799.htm>
27. The Seventh Chinese Public Administration Scholar Forum held in Xi'an Jiaotong University. July 2, 2018. *Sina News*. <http://news.sina.com.cn/o/2018-07-02/doc-ihespqry7319259.shtml>
28. Trump came into office making big promises to rebuild America's infrastructure. What happened to that? May 17, 2018. *MinnPost*. <https://www.minnpost.com/politics-policy/2018/05/trump-came-office-making-big-promises-rebuild-america-s-infrastructure-what->
29. Investment in Transportation is Linked to Job Creation in Minnesota Counties. March 29, 2018. *Crossroads: A Minnesota Transportation Research Blog*. <https://mntransportationresearch.org/2018/03/29/investment-in-transportation-is-linked-to-job-creation-in-minnesota-counties/>
30. Innovative Governance Approaches Improve Urban Governance Capacity. November 8, 2017. *People.cn*. <http://sh.people.com.cn/n2/2017/1108/c176739-30900701.html>
31. Transportation Spending: How Does Minnesota Compare with Other States? March 6, 2017. *Crossroads: A Minnesota Transportation Research Blog*. <https://mntransportationresearch.org/2017/03/06/transportation-spending-how-does-minnesota-compare-with-other-states/>
32. China Should Decrease the Reliance on Highway Tolling. December 5, 2016. *Phoenix Weekly*. <http://www.ifengweekly.com/detil.php?id=3207>
33. Funding for Southwest LRT: If it looks like debt, is it debt? September 5, 2016. *StarTribune*. <http://www.startribune.com/funding-for-southwest-lrt-if-it-looks-like-debt-is-it-debt/392369591/>
34. The fifth Chinese Public Administration Scholar Forum held in Nanjing University. July 11, 2016. *Chinese Public Administration*. <http://www.cpaj.com.cn/news/2016711/n84435357.shtml>

35. Financing Tool for Southwest Light-rail Project Questioned by GOP Transportation Leader. August 1, 2015. *Minnesota Star Tribune*. <http://www.startribune.com/financing-tool-for-southwest-light-rail-project-questioned-by-gop-transpo-leader/320389201/>
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39. Expensive New Station Becoming a Big Waste. April 12, 2015. *CRI.cn*. Available through <http://gb.cri.cn/42071/2015/04/13/882s4930247.htm>
40. Oregon Leading the Reform to Replace Transportation Fuel Tax with Mileage Fees. March 25, 2015. *China Tax News*. http://www.ctaxnews.com.cn/guoji/gjcaijing/201503/t20150325_57193.htm
41. The Role of Government in China's Urbanization. March 25, 2015. *China Center for Urban Development: Urban China Network*. <http://www.cud.org.cn/2015-03-25/114380507.html>
42. Columbia River Gorge Town Gets into Pot Business. March 5, 2015. *The Columbian*. Available through <http://www.columbian.com/news/2015/mar/05/gorge-town-north-bonneville-pot-business/>
43. Crisis Time for Minnesota Transportation Spending? February 12, 2015. *MPR News*. Available through <http://www.mprnews.org/story/2015/02/12/transportation>
44. Hukou Barriers in Beijing Loosened up a Bit. February 13, 2015. *Voice of America*. Available through http://www.voachinese.com/content/beijing-hukou-20150212/2640681.html?utm_medium=email
45. Here's What 'Value Capture' Is. January 28, 2015. *TwinCities.com*. Available through <http://blogs.twincities.com/politics/2015/01/28/heres-value-capture/>
46. U Website Offers Transportation Data Galore. January 26, 2015. *Star Tribune*. Available through <http://www.startribune.com/u-website-offers-transportation-data-galore/289854001/>
47. Risk Prevention in China's Local Government Debts. November 13, 2014. *GuCheng Finance* (in Chinese). Available through <http://finance.gucheng.com/201411/2874825.shtml>
48. Urbanization and the Rush in Infrastructure Investment: Cautions about Local Fiscal Risk. November 10, 2014. *Caijing Newsweek* (in Chinese). Available through <http://cul.qq.com/a/20140729/086045.htm>
49. The Arrival of Electronic Cars. Oct. 08, 2014. *Chinese Vehicle News* (in Chinese).
50. Jerry Zhao Visits Tencent Thinker's Forum and Talks about Infrastructure Finance in the United States. August 5, 2014. *China Youth Online* (in Chinese). Available through http://news.cyol.com/content/2014-08/05/content_10467389.htm
51. Calm Reflections after the Hot Topics of Infrastructure Investment. August 3, 2014. *Beijing Morning Post*. Available through http://bjcb.morningpost.com.cn/html/2014-08/03/content_302527.htm
52. Jerry Zhao: Comparing Infrastructure Development in China and in the US. August 1, 2014. *Economic Observation Network*. Available through <http://www.eeo.com.cn/2014/0801/264276.shtml>

53. Big Differences between Transportation Funding Mechanisms in China and US. July 31, 2014. *HongKongCaijing.Com* (in Chinese). Available through <http://business.hk.hkcaijing.com/20140731/100081426.html>
54. Jerry Zhao: China's Tolling Reliance Needs a Change. July 30, 2014. *ThinkBig, Tencent Culture* (in Chinese). Available through <http://cul.qq.com/original/sixianghui/sxh276.html>
55. Jerry Zhao: Division of Fiscal Responsibilities in the United States. July 29, 2014. *Tencent Culture* (in Chinese). Available through <http://cul.qq.com/a/20140729/081394.htm>
56. Jerry Zhao: Differences between Transportation Funding Mechanisms in China and US. July 29, 2014. *Tencent Culture* (in Chinese). Available through <http://cul.qq.com/a/20140729/086045.htm>
57. Funding Transportation System: New Explorations in the United States (1, 2). July 26, 2014. *China Transportation Technology Network* (in Chinese). Available through http://www.tranbbs.com/Advisory/Evaluate/Advisory_138724.shtml
58. Risk and Caution: Lessons from Infrastructure Funding Mechanisms in the United States. July 23, 2014. *Southern Urban Post* (in Chinese). Available through http://www.tranbbs.com/Advisory/Evaluate/Advisory_138480.shtml
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61. Value Capture Alternative Finance Model Tested on Highway 610. March 11, 2014. *Crossroads: A Minnesota Transportation Research Blog*. <https://mntransportationresearch.org/2014/03/11/value-capture-finance-model-tested-on-highway-610/>
62. Jokes and Race Relations. Nov. 11, 2013. *Global News*. Available through <http://www.globaltimes.cn/content/823780.shtml#.UvEj5nddV2k>
63. University Courts Chinese Students, Reaps Benefits. Oct. 16, 2013. *Minnesota Daily*. Available through <http://www.mndaily.com/news/campus/2013/10/16/university-courts-chinese-students-reaps-benefits>
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65. Minnesota: If Private Market Won't Do the Deal, Beware, Beware. August 10, 2013. *Twin Cities Pioneer Press*. Available through http://www.twincities.com/opinion/ci_23831324/minnesota-if-private-market-wont-do-deal-beware
66. Lessons from Local Government Bankruptcy in the United States. August 5, 2013. *New Finance Watch*. Available through http://epaper.tianjinwe.com/xjrgcb/xjrgcb/2013-08/05/content_6935115.htm
67. Lessons from Local Government Bankruptcy in the United States. August 5, 2013. *Great Wisdom Finance Center*. Available through <http://cj.gw.com.cn/news/news/2013/0805/343266089.shtml>
68. Debates about Local Government Indebtedness, January 31, 2012. *www.zgjr.com*. Available through <http://www.zgjr.com/News/2012131/home/851865722700.shtml>

69. Debates about Local Government Indebtedness, January 17, 2012. *www.sina.com.cn*. Available through <http://finance.sina.com.cn/chanjing/b/20120117/190011224933.shtml>
70. Sino-US Comparison of Local Property Tax and Reflections on the Limiting Purchase Policy, December 30, 2011. *www.soufun.com*. Available through <http://news.qd.soufun.com/2011-12-30/6749603.htm>
71. National Tolls Recommended to Replace Gas Tax – Humphrey School, U Minn. *Toll Roads News*. August 29, 2011. Available through <http://www.tollroadsnews.com/node/5457>
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73. Yanshan Forum #118. Zhirong Zhao: US Local Governments and Local Governance, *Tencent Review*, July 27, 2011. Available through <http://view.news.qq.com/zt2011/ysdjtzr/index.htm>
74. Local Government Finance in United States, *China Agriculture Information Clearinghouse*, July 27, 2011. Available through http://culture.gdcct.gov.cn/forum/201107/t20110727_530924.html
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76. En Minnesota, el Estado cerró sus puertas, *La Voz del Interior*, July 2, 2011. Available through <http://www.lavoz.com.ar/noticias/mundo/minnesota-estado-cerro-sus-puertas>
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79. Slow Going on Controversial Road Funding Policy, *MINNESOTA 2020*. Available through <http://www.mn2020.org/issues-that-matter/transportation/slow-going-on-controversial-road-funding-policy>
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84. China's Public Management Develops through Reflections, *Chinese Academy of Social Science Review*, March 10, 2009. Available through http://qk.cass.cn/zgskb/wqhg/20090310/200903/t20090312_6103.htm
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87. Minnesota Cities Hope Stimulus Helps with Projects, *CBS Broadcasting Inc.* January 28, 2009. Available through <https://netfiles.umn.edu/users/zrzhao/Media/CBS2009.pdf?uniq=trlqr5>
88. Lawmakers Push Government 'Garage Sale,' *CNN*, January 26, 2009. Available through <http://edition.cnn.com/2009/POLITICS/01/26/government.garage.sale/#cnnSTCText>
89. It's a Campus Out There, *PA Times*, February 2003. Available through <http://64.91.242.87/patimes/archives/2003/02/commentary1.html>

SUCCESSFUL EXTERNAL GRANTS AND FELLOWSHIPS

1. \$2,000,000. Kenneth Buckeye (PI). *Demonstration of the Feasibility of Distance Based User Fees through the Shared Mobility Model*. Funded by United State Department of Transportation and Minnesota Department of Transportation. 2019-2021 (As a Co-I, I manage about \$150,000, for designing the pricing scheme and evaluating its feasibility in the demonstration.)
2. \$4,500,000. Frank Douma (PI). *Transportation Policy and Economic Competitiveness (TPEC)*. Funded by Minnesota State Legislature. 2013-2021 (As a Co-I, I manage about \$1,500,000, for the section on Transportation Finance.)
3. \$12,300,000. Anu Ramaswami (PI). *Sustainability Research Network: Integrated Urban Infrastructure Solutions for Environmentally Sustainable, Healthy, and Livable Cities*. Funded by National Science Foundation. 2015-2020 (As a Co-I, I manage about \$150,000, for studying institutional arrangements for urban infrastructure finance.)
4. \$100,000. Amy Kinsley (PI). *Establishing a Statewide Surveillance and Early Detection System for Aquatic Invasive Species in Minnesota*. 2019-2020. Funded by Minnesota State Legislature. (As a Co-I, I manage about \$20,000, for designing the funding allocation mechanism across agencies.)
5. \$70,827. **Zhirong Zhao** (PI). *Transit Program Allocation: Experience Across States and Recommendations for Minnesota*. Funded by Minnesota Department of Transportation. 2019-2020
6. \$61,541. **Zhirong Zhao** (PI). *Hennepin County Human Services Transportation Assessment and Planning*. Funded by Minnesota Department of Transportation. 2019-2020
7. \$30,000. **Zhirong Zhao** (PI). *Local Services Redesign and Budgetary Impacts: Snow Alley Plowing in the City of St Paul*. Funded by the City of St Paul. 2019
8. \$121,668. **Zhirong Zhao** (PI). *Evaluating the Impact of Local Expenditures on State and Regional Transportation Facilities*. Funded by Minnesota Local Road Research Board. 2018-2020
9. \$103,834. **Zhirong Zhao** (PI). *Quantifying the Impacts of Complete Streets: The Case of Richfield*. Funded by Minnesota Local Road Research Board. 2018-2020
10. \$53,940. **Zhirong Zhao** (PI). *Transparency in State Infrastructure Gap Disclosure*. Funded by the Volcker Alliance. 2018-2019
11. \$65,000. Yingling Fan, Andrew Guthrie, and **Zhirong Zhao** (Co-I). *Value of Transitways to Regional Economies: National and Twin Cities Perspectives*. Transportation Impact Research Program. Funded by MetCouncil and Hennepin County. 2018-2019
12. \$80,000. **Zhirong Zhao** (co-PI). *Developing Mobility-as-a-Service (MaaS) Fees as a Transition to Mileage-based User Fees*. Part of the "Minnesota User Based Fee Demonstration Plan" project. Funded by United States Department of Transportation and Minnesota Department of Transportation. 2017-2019

13. \$8,000. **Zhirong Zhao** (PI). *Fee-in-lieu as Innovative Stormwater Finance*. Funded by City of St Paul and Center for Urban Studies, UMN. 2017-2018
14. \$102,568. **Zhirong Zhao** (PI) and Jay Kiedrowski (Co-PI). *Truth and Integrity in State Budgeting*. Funded by the Volcker Alliance. 2016-2017
15. \$35,000. **Zhirong Zhao** (PI). *Economic Benefit of Volunteer Programs Providing Medicaid Transportation in Minnesota*. Funded by Minnesota Council on Transportation Access. 2016-2017
16. \$110,350. **Zhirong Zhao** (PI). *Transportation Investment and Job Growth in Minnesota Counties*. Funded by Minnesota Local Road Research Board. 2016-2018
17. \$15,000. **Zhirong Zhao** (PI). *International Experiences on the Use of Value Capture Instruments along Interstate Highway Corridors*. Funded by the World Bank. 2014
18. \$29,130. John Mikesell (PI), Janey Wang (Co-PI), **Zhirong Zhao** (Co-PI), and Yang He (Co-I). *Urban Infrastructure Investment and Economic Growth in China*. Funded by Lincoln Institute of Land Policy. 2014
19. \$34,999. **Zhirong Zhao** (PI). *Developing a Coordinated Reporting System of Minnesota Human Service Transportation*. Funded by Minnesota Council on Transportation Access. 2014-2015.
20. \$93,468. **Zhirong Zhao** (PI). *Transportation Investment and Economic Development in Rural Minnesota*. Funded by Minnesota Local Road Research Board. 2013-2015
21. \$15,000. **Zhirong Zhao** (PI). *Transportation Finance under Fiscal Federalism in the United States: The Case of Minnesota*. Funded by Shanghai Institute of Finance and Law. 2012-2013
22. \$81,000. **Zhirong Zhao** (PI). *Value Increase and Value Capture: The TH-610 Case Study*. Funded by Minnesota Department of Transportation. 2012-2014
23. \$140,062. Kathryn Quick (PI) and **Zhirong Zhao** (Co-PI). *Building Local Agency Capacity for Public Engagement in Local Road Systems Planning and Decision-making*. Funded by Minnesota Local Road Research Board. 2012-2015
24. \$36,876. **Zhirong Zhao** (PI). *Economic Benefits of Transportation Service Coordination in Minnesota: Case Studies*. Funded by Minnesota Department of Transportation. 2012-2014
25. \$394,000. Lee Munnich (PI), Adeel Lari (Co-PI), Ferrol Robinson (Co-PI), and **Zhirong Zhao** (Co-PI). *Mileage Based User Fee Policy Examination*. Funded by Minnesota Department of Transportation. 2010-2011
26. \$100,000. Lee Munnich (PI), Adeel Lari (Co-PI), and **Zhirong Zhao** (Co-PI). *Public-Private Partnerships in Transportation Task Force*. Funded by Minnesota Department of Transportation. 2010-2011
27. \$74,991. Lee Munnich (PI), Ferrol Robinson (Co-PI), and **Zhirong Zhao** (Co-PI). *Implementing Distance-based User Fees as a Replacement for the Gas Tax*. Funded by Minnesota Department of Transportation. 2009-2011
28. \$100,000. Melissa Stone (PI) and **Zhirong Zhao** (Co-PI). *Charter School Governance, Financial Management, and Education Performance*. Funded by The Cargill Foundation. 2009-2011
29. \$75,000. **Zhirong Zhao** (PI). *Advancing the Public Interest in Public-Private Partnerships of State Highway Developments*. Funded by Minnesota Department of Transportation. 2009-2010
30. \$300,000. Michael Iacono (Co-PI), Adeel Lari (PI), David Levinson (PI), and **Zhirong Zhao** (PI). *Funding Transportation with Value Capture Strategies*. Funded by Minnesota State Legislature. 2008-2009

31. \$1,000. **Zhirong Zhao**. Fellowship for the Advanced Spatial Pattern Analysis Workshop. University of California, Santa Barbara. Funded by National Institutes of Health. 2008
32. \$1,000. **Zhirong Zhao**. Fellowship for the Spatial Perspectives on Analysis for Curriculum Enhancement program. University of California, Santa Barbara. Funded by National Science Foundation. 2006

SUCCESSFUL INTERNAL GRANTS

1. \$8,000. **Zhirong Zhao** (PI). Fee-in-lieu as Innovative Stormwater Finance. Center for Urban and Regional Affairs, University of Minnesota. 2017-2018
2. \$26,678. **Zhirong Zhao** (PI). Fiscal Disparities of Compulsory Education in China: A Spatially Integrated Analysis. Grant-in-Aid of Research, Artistry and Scholarship Program, UMN. 2011-2013
3. \$25,000. **Zhirong Zhao** (PI) and Kathryn Quick (Co-PI). Evaluating Communication and Engagement Strategies to Enhance Democratic Participation in Technically Complex Transportation Financing and Service Planning. The Center for Transportation Studies, UMN. 2011
4. \$2,000. **Zhirong Zhao** (PI). The Marketization of Highway Development: The Case of Zhejiang Province in China. Internalizing Curriculum Development Grant. The Consortium for the Study of the Asias, UMN. 2011
5. \$8,000. **Zhirong Zhao** (PI). Funding Urban Infrastructure Development, China Style. The Center for Transportation Studies, UMN. 2010
6. \$25,000. **Zhirong Zhao** (PI). Fiscal Decentralization in China and Provincial Fiscal Disparities: A Cost-Adjusted Approach. Grant-in-Aid of Research, Artistry and Scholarship Program, UMN. 2009-2010
7. \$18,000. **Zhirong Zhao** (PI). Transportation Finance in Minnesota: Past, Present, and Prospect. The Center for Transportation Studies, UMN. 2008-2010
8. \$5,000. **Zhirong Zhao**. Academic Service Learning Fellowship, EMU. 2007
9. \$1,000. **Zhirong Zhao**. Faculty Development Scholarship for “Instructional Improvement through Good Course Design”, EMU. 2006
10. \$5,000. **Zhirong Zhao**. Provost’s Research Award for New Faculty, EMU. 2006

TEACHING AND ADVISING

Courses Taught

University of Minnesota, MN (2007–present)

- PA5003, Introduction to Financial Analysis and Management
- PA5113, State and Local Public Finance
- PA5920, Skills Workshop: Nonprofit Financial Management
- PA5890, Foreign Policy and International Affairs Topics (co-teach)
- PA8106, Ph. D Seminar on Public Management (co-teach)
- PA4490/5590, Policy, Planning, and Development in China (co-teach)
- PA5790: Science Technology and Environmental Policy Topics (co-teach)
- PA8707: International Sustainability System Research Seminar (co-teach)
- PA8991, Independent Study

Eastern Michigan University (2005–2007)

- PLSC615, Public Financial Management

- PLSC540, Public Fiscal Administration
- PLSC352, Politics of Governmental Budgeting
- PLSC480, 486, Internship of Political Science/Public Administration
- PLSC688, Practicum in Public Affairs

SERVICES

Services to the Humphrey School/Institute, University of Minnesota

- Serving on Executive Committee (elected), 2011-2012; 2015-2016; 2017-2019 (Chair)
- Serving on Faculty Merit Review Committee (elected), 2014-2015; 2017-2019 (Chair)
- Serving on Lloyd B. Short Best Master Paper Award Committee, 2018
- Serving on Management & Leadership Area Faculty Search Committee, 2017
- Serving on Humphrey School International Strategies Committee, 2017
- Chairing Humphrey School MPP Admission Committee, 2016-2017
- Serving on Humphrey School MPP Admission Committee, 2011, 2013, 2015
- Serving on Humphrey School Website Redesign Committee, 2015
- Developing Humphrey School's Early & Conditional Admission Program, 2014-2015
- Serving on Wellstone Award for Public Service Selection Committee, 2013
- Serving on Humphrey School Curriculum Committee, 2013
- Serving on Ph.D. Admission Committee, 2013
- Developing Humphrey School's China Initiatives, 2009-2013
- Serving on Humphrey School Associate Dean Search Committee, 2012-2013
- Serving as Interim Area Chair of Leadership and Management, 2013
- Serving on Humphrey School Ph.D. Program Planning Committee, 2011-2013
- Serving on Humphrey School Senior Fellow Review Committee, 2011-2013
- Serving on Government Innovation Award (LGIA) Selection Committee, 2008-2013
- Serving on Gross Family Management and Leadership Award Committee, 2011-2013
- Serving on Public and Nonprofit Leadership Center Director Search Committee, 2011
- Serving on Gross Family Management and Leadership Team Paper Committee, 2008; 2011
- Serving on Naftalin Student Paper Award Committee, 2010-2011
- Serving on MPA Admission Committee, 2008-2009
- Serving on Public & Nonprofit Leadership Center Curriculum Committee, 2008

Services to the University of Minnesota

- Chairing the China Center Strategic Review Committee, 2019
- Serving on Graduate Education Council (elected), 2017-2020
- Serving on Faculty Advisory Committee of Global Program and Strategy Alliance, 2016-2019
- Joining President Kaler's Delegation to Visit China, June 25-July 5, 2013.
- Faculty Scholar at the Center for Transportation Studies (serving in both the Economic Council and Planning/Environment Council), since 2008
- Serving on China Governmental Training Curriculum Committee, China Center, since 2010

- Frequent speeches on US government and fiscal system for international delegations visiting UMN (as noted in “Community or Outreach Presentations” of this CV)
- Pilot Program for Internationalizing Teaching and Learning Initiatives, 2010
- Serving on Hennepin-University Partnership Assessment Focus Group, October, 2010
- Frequent speeches for China Center’s visiting delegations, since 2008
- Serving on Faculty Senate Library Committee, 2008-2009

Services to the Profession

1) Professional associations

- Serving on the National Council of American Society of Public Administration (ASPA), 2019-2022
- Serving on NASPAA’s Commission on Peer Review and Accreditation (COPRA), 2019-2022
- Chairing the Section on Chinese Public Administration (SCPA), American Society of Public Administration (ASPA), 2017-201
- Serving on APPAM International Conference Program Committee, 2019
- Chairing the Advisory Committee, China-America Association for Public Affairs, 2017-2019
- Member of a Site Visit Team for MPA accreditation, Network of Schools of Public Policy, Affairs, and Administration (NASPAA), to Rutgers University-Newark, February 2018
- Co-organizing (with Laicheng Wen) the International Conference on Urban Infrastructure Finance and Local Government Borrowing, the Central University of Finance and Economics, Beijing, China. 2017
- Co-charing (with Yi Lu) the International Section in the annual conference of American Association for Budgeting and Financial Management, Washington, DC. 2017
- Co-charing (with Yi Lu) the Pre-conference Workshop on Public Finance in China in the annual conference of American Association for Budgeting and Financial Management, Seattle, WA. 2016
- Member of a Site Visit Team for MPA accreditation, Network of Schools of Public Policy, Affairs, and Administration (NASPAA), to Renmin University, March 2017
- President, China-America Association for Public Affairs (CAAPA), 2015-2016
- Co-chairing (with Fanbin Kong) the Fourth Global Chinese Public Administration Forum, Nanjing University, Nanjing. 2016
- Co-chairing (with Chunkui Zhu) the International Conference on Governmental Innovation, Fudan University, Shanghai, 2015.
- Serving on Executive Committee, Association for Budgeting and Financial Management, 2014-2017
- Serving on Professional Networking Committee, Public Management & Research Association, 2013-2015
- Serving on PrAcademic Best Manuscript Award Committee, Western Social Science Association, 2011
- Serving on Conference Committee for International Transport Economic Conference, June 15-16, 2009: Minneapolis, MN
- Co-chairing (with Michael Moody) the Public Budgeting and Finance Section, the annual conference of Western Social Science Association (WSSA), 2009

- Co-chairing (with Justin Marlow) the Public Budgeting and Finance Section, the annual conference of Western Social Science Association (WSSA), 2008
 - Co-chairing (with Zhenming Chen) of the International Conference on the Disciplinary Boundary and Research Paradigm of Public Administration, December 15-16, 2008: Xiamen, China
 - Co-founder and Treasurer, the China American Association for Public Affairs, since 2009
- 2) Editorial board member
- *China Public Administration Review*, 2019 ~
 - *Chinese Public Administration Review*, 2016 ~
 - *Public Finance and Management*, 2017~
 - *Public Management and Policy Review (in Chinese)*, 2016~
 - *Journal of Public Administration (in Chinese)*, 2009~
 - *Journal of Public Budgeting, Accounting and Financial Management*, 2008~
- 3) Guest Editor for journal symposia
- Symposium on China's Public Finance, *Public Finance and Management*, 2011
 - Symposium on Value Capture Strategies for Transportation Finance, *Journal of Transport and Land Use*, 2009–2011
 - Symposium on Public Budgeting and Finance, *Municipal Finance Journal*, 2009
- 4) Journal and book proposal reviewer
- Book proposal reviewer, for ESRI Press, 2012
 - Book proposal reviewer, for Oxford University Press, 2009
 - Book proposal reviewer, for Jones and Bartlett Publishers, 2007
 - Grant proposal reviewer for:
 - Research Grants Council, Hong Kong Special Administrative Government, 2018
 - Institute of Transportation Studies, University of California, Los Angeles, 2018
 - Mid-America Transportation Center, 2011
 - Reviewer for more than thirty journals

Consulting Activities

- Advisor. Navigant's project on "Waiver Transportation Finance" for Minnesota Department of Human Services. 2018-2019
- Advisor. Navigant's project on "Medical Assistance-Funded Case Management Finance" for Minnesota Department of Human Services. 2018-2019
- Technical Resource. Asian Development Bank. 2016
- Advisor. Ernst & Young's Consulting Project on "Value Capture Potential of Light-rail Extension in the City of Charlotte." 2014-2016
- Consultant. The World Bank. International Experiences on "The Use of Value Capture Instruments Along Interstate Highways." 2014
- Consultant. National Governors Association's Policy Academy Project on "Maryland Value Capture Development Action Plan." 2010
- Technical Resource, "Public-Private Partnerships for Transportation: A Toolkit for Legislators," National Conference of State Legislatures (NCSL). 2009-2010